

WHO COUNSELS the LARGEST PRIVATE COMPANIES

Not every client needs a stock symbol to prove its worth. A survey of the top privately held companies spotlights three relationships that are built to last.

FROM A LAW FIRM'S POINT OF view, the largest privately held companies are not that different from the largest public companies. True, the regulatory burden is lighter, and private equity expertise can matter more than knowing one's way around a 10-K form. But the big private companies rake in billions in revenue, employ tens of thousands of employees worldwide, sue and get sued—and retain all manner of law firms for a rich array of legal work.

Until now, however, *The American Lawyer* had not systematically explored who counsels the largest private companies. So this summer we surveyed the *Forbes* Largest Private Companies list. We asked those 250 companies to name their in-house and primary outside counsel in four areas: general corporate, IP, litigation, and labor and employment.

Many companies on the *Forbes* list take their private status to heart. Eighty-five responded to the survey—or, in the case of number one company Cargill, Incorporated, it appears on the chart because we did enough reporting to piece together an unofficial list of its outside firms. The others declined to identify their chosen counsel. (Cargill, in fact, went so far as to alert its outside firms not to cooperate with our reporters.)

We chose three companies to illustrate how the in-house/outside counsel relationships developed. At Bloomberg L.P., the

company founded by New York mayor Michael Bloomberg, a chance referral more than 20 years ago created a career-making client for Willkie Farr & Gallagher's Richard DeScherer. A connection provided by a private equity firm put Debevoise & Plimpton on Kinko's, Inc.'s Rolodex. And for Stater Bros. Holdings Inc., smaller is better. The Southern California grocer sends most of its work to a 12-lawyer Riverside, California, firm, but it can call in Gibson, Dunn & Crutcher when it needs more firepower.

More than a few smallish firms appear on our chart, evidence that these privately held clients—often family-owned enterprises that prize long-term relationships—are content not to mimic their Fortune 500 counterparts when it comes to equating size with quality.

That's certainly the case at L.L. Bean, Inc., the well-known outdoorsy mail-order company from Freeport, Maine.

For more than four decades, Bean's favored firm has been Brann & Isaacson, now with 18 lawyers, in nearby Lewiston, Maine. Besides a well-earned national expertise in the law affecting direct marketing companies, Brann & Isaacson gets something else—something more personal. "We not only practice law with them," says the firm's George Isaacson, Bean's outside general counsel. "We also hike with them and kayak with them."

That's an image many a Wall Street lawyer can ponder the next time a looming securities filing keeps everyone holed up in a conference room for an all-nighter.

—MARK OBBIE, WITH KATHRIN WESTON

MAKING THE SHORTLIST

We surveyed the privately held companies ranked the largest by *Forbes* to see which law firms they designate as their primary outside counsel. The firms they name range from the largest multinationals to

the smallest local firms, with five firms—Alston & Bird, King & Spalding, Kirkland & Ellis, Latham & Watkins, and McGuireWoods—tied for the most mentions at five each.

Company (Forbes rank)	Top Legal Executive	Primary Outside Counsel
Cargill, Inc. (1); <i>Wayzata, MN</i> Crops; cargill.com	Steven Euler, corporate VP, GC, and secretary	Dorsey & Whitney (corporate, securities); Faegre & Benson (corporate, securities); Fish & Richardson (IP); Gray, Plant, Mooty, Mooty & Bennett (litigation); Mayer, Brown, Rowe & Maw (litigation)
Koch Industries, Inc. (2); <i>Wichita</i> Oil & gas operations; kochind.com	Paul Kaleta, VP, GC, and secretary	Blackwell Sanders Peper Martin (corporate); Faegre & Benson (IP, labor & employment, litigation); Foulston Siefkin (labor & employment, litigation); Latham & Watkins (corporate, litigation); Sullivan & Cromwell (commodities, corporate)
Publix Super Markets, Inc. (5); <i>Lakeland, FL</i> Retail (grocery); publix.com	John Attaway, Jr., GC and secretary	Ford & Harrison (labor & employment); Gray, Harris & Robinson (litigation); Hahn, McClurg, Watson, Griffith & Bush (litigation, real estate); Holland & Knight (IP, litigation); Trenam, Kemker, Scharf, Barkin, Frye, O'Neill & Mullis (corporate)
Bechtel Corporation, Inc. (6); <i>San Francisco</i> Construction services; bechtel.com	Katherine Gurun, senior VP and GC	Clifford Chance (labor & employment, litigation); Shearman & Sterling (corporate, labor & employment, litigation); Thelen Reid & Priest (corporate, IP, labor & employment, litigation)
JM Family Enterprises, Inc. (13); <i>Deerfield Beach, FL</i> Auto & truck manufacturers; jmfamil.com	L. Taylor Ward III, VP and GC	Adorno & Yoss (corporate, litigation); Gilbert Heintz & Randolph (corporate, litigation); Kirkland & Ellis (corporate); Skadden, Arps, Slate, Meagher & Flom (corporate); Williams & Connolly (corporate, litigation)
Swift & Company (14); <i>Greeley, CO</i> Food processing; swiftbrands.com	Donald Wiseman, VP, GC, and secretary	McGrath North Mullin & Kratz (labor & employment, litigation); Vinson & Elkins (corporate, IP, labor & employment, litigation)
Menard, Inc. (19); <i>Eau Claire, WI</i> Retail (home improvement); menards.com	Dawn Sands, executive GC	Bose McKinney & Evans (labor & employment, litigation); Chilton, Yambert, Porter & Coghlan (corporate, insurance, litigation); Fredrickson & Byron (corporate); Littler Mendelson (labor & employment); McDermott, Will & Emery (IP)
Alticor, Inc. (27); <i>Ada, MI</i> Personal & household products; alticor.com	Michael Mohr, VP, GC, and secretary	Brinks Hofer Gilson & Lione (IP, litigation); Warner Norcross & Judd (corporate, IP, litigation)
Hy-Vee, Inc. (28); <i>Des Moines</i> Retail (grocery); hy-vee.com	James Meyer, Stephen Meyer, VPs and corporate counsel	Finley, Alt, Smith, Scharnberg, Craig, Hilmes & Gaffney (litigation); Spencer Fane Britt & Browne (labor & employment, litigation); Zarley Law Firm (IP)
Guardian Industries Corp. (29); <i>Auburn Hills, MI</i> Construction supplies & fixtures; guardian.com	Robert Gorlin, VP and GC	Arnold & Porter (antitrust, corporate); Beveridge & Diamond (environmental); Dykema Gossett (corporate, litigation); Kirkland & Ellis (IP, litigation); Nixon & Vanderhye (patent prosecution)
Reyes Holdings LLC (31); <i>Rosemont, IL</i> Retail (Grocery)	Nicholas Giampietro, senior VP, GC, and secretary	Jenner & Block (litigation); Winston & Strawn (corporate)
Hallmark Cards, Inc. (32); <i>Kansas City, MO</i> Printing & publishing; hallmark.com	Judith Whittaker, executive VP, GC, and secretary	Blackwell Sanders Peper Martin (labor & employment); Fish & Richardson (IP); Hughes Hubbard & Reed (litigation); Patterson, Belknap, Webb & Tyler (IP); Stinson Morrison Hecker (litigation)
Peter Kiewit Sons', Inc. (33); <i>Omaha</i> Construction services; kiewit.com	Tobin Schropp, senior VP and GC	Bartlit Beck Herman Palenchar & Scott (litigation); Jenkens & Gilchrist (construction law); Seyfarth Shaw (labor & employment); Skadden, Arps, Slate, Meagher & Flom (tax); Willkie Farr & Gallagher (corporate)
Milliken & Company, Inc. (38); <i>Spartanburg, SC</i> Textiles (nonapparel); milliken.com	Terry Moyer, VP and senior GC	Fish & Neave (IP, litigation); King & Spalding (corporation, litigation); Ogletree, Deakins, Nash, Smoak & Stewart (litigation)
Raley's (41); <i>West Sacramento, CA</i> Retail (grocery); raleys.com	Jennifer Crabb, GC	Downey Brand (corporate, IP, labor & employment, litigation); The Jordan Law Group (labor & employment); Seyfarth Shaw (labor & employment)
QuikTrip Corporation (47); <i>Tulsa</i> Retail (grocery); quiktrip.com	Stuart Sullivan, GC	Alston & Bird (real estate, transactions); Doerner, Saunders, Daniel & Anderson (IP); Fennemore Craig (real estate, transactions); Frilot, Partridge, Kohnke & Clements (labor & employment); Winstead Sechrest & Minick (real estate, transactions)
Bloomberg, L.P. (48); <i>New York</i> Business services; bloomberg.com	Karl Kilb, GC	Willkie Farr & Gallagher (corporate, IP, labor & employment, litigation)
The Schwan Food Company (50); <i>Marshall, MN</i> Food processing; schwans.com	Brian Sattler, senior VP and assistant GC	Clifford Chance (corporate, international); Dorsey & Whitney (corporate, labor & employment, mergers & acquisitions); Merchant & Gould (IP); Robins, Kaplan, Miller & Ciresi (commercial litigation)
Perdue Farms Incorporated (56); <i>Salisbury, MD</i> Food processing; perdue.com	None	Haynsworth Baldwin Johnson & Greaves (labor & employment); Piper Rudnick (corporate, IP, litigation)
Tenaska Energy Inc. (57); <i>Omaha</i> Electric utilities; tenaska.com	Ronald Quinn, executive VP and chief strategy and legal officer	Abrahams Kaslow & Cassman (corporate, IP, labor & employment); Brown McCarroll (corporate); Graves, Dougherty, Hearon & Moody (litigation); Kirkland & Ellis (regulatory); Pillsbury Winthrop (corporate)
Stater Bros. Holdings Inc. (59); <i>Colton, CA</i> Retail (grocery); staterbros.com	None	Gibson, Dunn & Crutcher (securities); Varner, Saleson & Brandt (corporate, IP, labor & employment, litigation, real estate)
Allegis Group, Inc. (60); <i>Hanover, MA</i> Business services; allegisgroup.com	Randall Sones, executive VP, GC, and secretary	Morgan, Lewis & Bockius (labor & employment, litigation); Piper Rudnick (government contracts, litigation); Saul Ewing (IP); Thomas & Libowitz (corporate)
The Connell Company (63); <i>Berkeley Heights, NJ</i> Conglomerates; connellco.com	Mark Decker, senior VP and GC	Allen & Overy (leasing); Gibbons, Del Deo, Dolan, Griffinger & Vecchione (corporate, creditors' rights, litigation); Jones Day (international tax); Lerner, David, Littenberg, Krumholz & Mentlik (IP); Linklaters (tax)
Clark Enterprises, Inc. (64); <i>Bethesda, MD</i> Construction services; clarkenterprisesinc.com	Rebecca Owen, VP and GC	Shaw Pittman (corporate, real estate)
Clark Retail Enterprises, Inc. (65); <i>Oak Brook, IL</i> Retail (grocery); clarkretail.com	Joseph Sullivan, GC	Cahill Gordon & Reindel (corporate); Grippo & Elden (litigation); Goodsmith, Gregg & Unruh (real estate); Latham & Watkins (corporate, litigation); Stutman, Treister & Glatt (bankruptcy workout)
Quality King Distributors, Inc. (67); <i>Ronkonkoma, NY</i> Retail (drugs); qkd.com	Alfred Paliani, GC	Angel & Frankel (bankruptcy); Edwards & Angell (corporate, IP, labor & employment, litigation); Greenberg Traurig (bank financing)
Consolidated Electrical Distributors, Inc. (69); <i>Westlake Village, CA</i> Miscellaneous fabricated products; cedcareers.com	David Bradford, VP, GC, and secretary	Arnold & Porter (corporate); Heller Ehrman White & McAuliffe (corporate)
Whiting-Turner Contracting Company (71); <i>Baltimore</i> Construction services; whiting-turner.com	Thomas Kenney, corporate counsel	Huddles & Jones (litigation); Shawe & Rosenthal (labor & employment); Venable (construction, corporate, employee benefits, environmental, government contracts, IP, labor & employment, litigation, tax)
Kinray, Inc. (73); <i>Whitestone, NY</i> Retail (drugs); kinray.com	Robert Rahr, executive VP	Fossi & Crain (litigation); Proskauer Rose (corporate, labor & employment); Seyfarth Shaw (labor & employment); Zimmet Bieber (corporate, litigation)

Company (Forbes rank)	Top Legal Executive	Primary Outside Counsel
Sinclair Oil Corporation (75); <i>Salt Lake City</i> Oil & gas operations; sinclairoil.com	Lynn Hart, corporate counsel	Goldstein & Associates (FERC); Manning Curtis Bradshaw & Bednar (labor & employment); Mayer, Brown, Rowe & Maw (litigation); Richards, Bird & Kump (corporate); Workman Nydegger (IP)
Belk, Inc. (77); <i>Charlotte, NC</i> Retail (department & discount); belk.com	Ralph Pitts, executive VP, GC, and secretary	Alston & Bird (IP); Haynsworth Baldwin Johnson & Greaves (labor & employment, litigation); Helms Mulliss & Wicker (corporate, litigation); King & Spalding (corporate, labor & employment, litigation); Moore & Van Allen (tax)
Black & Veatch Holding Company (78); <i>Kansas City, MO</i> Construction services; bv.com	G. Christian Hedemann, executive VP, GC, and secretary	Blackwell Sanders Peper Martin (corporate); Hogan & Hartson (litigation); Warden Triplett Grier (litigation); Wulfsberg Reese Colvig & Firstman (litigation)
DreamWorks SKG (79); <i>Glendale, CA</i> Motion pictures; dreamworks.com	Katherine Kendrick, GC	Cravath, Swaine & Moore (corporate); Gang, Tyre, Ramer & Brown (corporate, IP); Greenberg Glusker Fields Claman Machtinger & Kinsella (litigation); Greenwald Pauly Foster & Miller (real estate); Latham & Watkins (real estate)
Schnuck Markets, Inc. (83); <i>St. Louis</i> Retail (grocery); schnucks.com	Mary Moorkamp, GC and secretary	Greensfelder, Hemker & Gale (corporate, IP, labor & employment, litigation)
Booz Allen Hamilton Inc. (84); <i>McLean, VA</i> Business services; boozallen.com	C.G. Appleby, GC and senior VP	Crowell & Moring (labor & employment); Latham & Watkins (corporate, labor & employment, litigation); McGuireWoods (labor & employment); Reed Smith (corporate, litigation); Wiley Rein & Fielding (government contracts, IP)
Tishman Realty & Construction Co. Inc. (86); <i>New York</i> Construction services; tishman.com	Linda Christensen, VP and GC	Goetz Fitzpatrick (construction, litigation); Jackson Lewis (labor & employment); Proskauer Rose (benefits); Willkie Farr & Gallagher (transactions)
Jeld-Wen, Inc. (87); <i>Klamath Falls, OR</i> Construction supplies & fixtures; jeld-wen.com	Samuel Porter, VP and GC	Foster Pepper & Shefelman (corporate, litigation); Kilpatrick Stockton (corporate, IP, litigation); McAtee Harmeyer (litigation); Sieving & Momjian (litigation); Stoel Rives (labor & employment, litigation)
Wawa, Inc. (88); <i>Wawa, PA</i> Retail (grocery); wawa.com	Vincent Anderson, senior VP—law and government affairs	Ballard Spahr Andrews & Ingersoll (corporate); Caesar, Rivise, Bernstein, Cohen & Pokotilow (IP); Montgomery, McCracken, Walker & Rhoads (litigation); Morgan, Lewis & Bockius (labor & employment); Pepper Hamilton (labor & employment)
KB Toys, Inc. (90); <i>Pittsfield, MA</i> Retail (specialty nonapparel); kbtoys.com	Kenneth Grady, VP, GC, and secretary	McDermott, Will & Emery (litigation); Ropes & Gray (corporate); Taft, Stettinius & Hollister (IP)
Kinko's, Inc. (91); <i>Dallas</i> Business services; kinkos.com	Frederic Liskow, senior VP, GC, and secretary	Akin Gump Strauss Hauer & Feld (litigation); Baker Botts (corporate); Debevoise & Plimpton (corporate); Haynes and Boone (IP)
Alex Lee, Inc. (93) <i>Hickory, NC</i> Retail (grocery); alexlee.com	John Orgain, VP and GC	Alston & Bird; Johnston, Allison & Hord; McGuireWoods; Robinson, Bradshaw & Hinson; Smith Moore
TravelCenters of America, Inc. (98); <i>Westlake, OH</i> Retail (grocery); travelcenters.com	Steven Lee, VP & GC	Calfee, Halter & Griswold (corporate); Paul, Hastings, Janofsky & Walker (litigation)
84 Lumber Company (101); <i>Eighty Four, PA</i> Retail (home improvement); 84lumber.com	Robert Bosilovic, GC	Eckert Seamans Cherin & Mellott (corporate); McGuireWoods (litigation), Thorp Reed & Armstrong (labor & employment, litigation)
Vertis, Inc. (103); <i>Baltimore</i> Advertising; vertisinc.com	John Howard, Jr., senior VP, GC, and secretary	Ashurst Morris Crisp (U.K.); Piper Rudnick (corporate, labor & employment); Sheridan Ross (IP); Sullivan & Cromwell (corporate)
The Scoular Company (104); <i>Omaha</i> Crops; scoular.com	Joan Maclin, senior VP, GC, and secretary	Baker & McKenzie (international); Dorsey & Whitney (bankruptcy, corporate, ERISA); Faegre & Benson (immigration); Fraser Stryker Meusey Olson Boyer & Bloch (corporate, IP, labor & employment, real estate)
UniGroup, Inc. (105); <i>Fenton, MO</i> Trucking; unigroupinc.com	Morton Golder, senior VP and GC	Bryan Cave (litigation); Lashly & Baer (litigation); Scopelitis, Garvin, Light & Hanson (owner-operator regulations); Thompson Coburn (corporate, IP, labor & employment, litigation); Zuckert, Scoutt & Rasenberger (transportation regulations)
EPIX Holdings Corporation (108); <i>Tampa</i> Business services; epixweb.com	David Lebowitz, acting GC	Drinker Biddle & Reath (labor & employment, litigation); Fowler White Boggs Banker (labor & employment, litigation); Myers & Russell (employee benefits); Sidley Austin Brown & Wood (corporate, IP); Ward, Rovell & Van Eepoel (employee benefits)
Hunt Construction Group (111); <i>Indianapolis</i> Construction services; huntconstructiongroup.com	Jose Pienknagura, VP and GC	Carlton Fields (construction contracts, corporate, labor & employment, litigation); Johnson & Wolffarth (corporate, labor & employment, litigation); Miller, Canfield, Paddock and Stone (litigation); Riley Bennett & Egloff (corporate, IP, labor & employment, litigation); Thelen Reid & Priest (bonding, insurance, litigation)
National Distributing Company, Inc. (123); <i>Atlanta</i> Beverages (alcoholic); ndcweb.com	None	Arnall Golden Gregory (ERISA, retirement plans); Fisher & Phillips (labor & employment); Kilpatrick Stockton (corporate); Smith, Gambrell & Russell (corporate)
Haworth, Inc. (124); <i>Holland, MI</i> Office equipment; haworth.com	None	Baker & McKenzie (international); Friedman, Wittenstein & Hochman (litigation); Flynn, Thiel, Boutell & Tanis (IP); Pillsbury Winthrop (IP, litigation); Warner Norcross & Judd (corporate, environmental, labor & employment, litigation)
AECOM Technology Corporation (126); <i>Los Angeles</i> Construction services; aecom.com	Eric Chen, VP—business development, GC, and secretary	O'Melveny & Myers (corporate, employee benefits)
Crown Central Petroleum Corporation (127); <i>Baltimore</i> Oil & gas operations; crowncentral.com	Andrew Lapayowker, VP, GC, and secretary	Baker Botts (litigation); Fulbright & Jaworski (litigation, transactions); Littler Mendelson (labor & employment); McGuireWoods (corporate, labor & employment, litigation, transactions); Skadden, Arps, Slate, Meagher & Flom (corporate, litigation)
Purdue Pharma L.P. (132); <i>Stamford, CT</i> Major drugs; pharma.com	Howard Udell, executive VP and chief legal officer	Chadbourne & Parke (corporate, litigation); Fish & Neave (IP); King & Spalding (litigation); Kleinfield, Kaplan & Becker (FDA)
Golden State Foods (133); <i>Irvine, CA</i> Food processing; goldenstatefoods.com	Michael Hoppe, Jr., VP—legal affairs and GC	Manatt, Phelps & Phillips (corporate); O'Melveny & Myers (OSHA); Riordan & McKinzie (IP); Robinson, DiLando & Whitaker (labor & employment); The Law Offices of Richard M. Vega (litigation)
Services Group of America, Inc. (134); <i>Seattle</i> Retail (grocery); fsafood.com	Jeffrey Masi, VP, GC, and director	Byrnes & Keller (litigation); Davis Wright Tremaine (corporate)
Builders FirstSource (140); <i>Dallas</i> Construction supplies & fixtures; buildersfirstsource.com	Donald McAleenan, senior VP and GC	Haynsworth Baldwin Johnson & Greaves (labor & employment); Locke Liddell & Sapp (corporate, labor & employment); Skadden, Arps, Slate, Meagher & Flom (corporate, IP)
Dresser, Inc. (143); <i>Addison, TX</i> Oil well services & equipment; dresser.com	Frank Pittman, VP, GC, and secretary	Fish & Richardson (IP); Gibson, Dunn & Crutcher (corporate); Latham & Watkins (corporate); Nixon Peabody (corporate, litigation)
WinCo Foods, Inc. (144); <i>Boise</i> Retail (grocery); wincofoods.com	Michael Read, VP—public and legal affairs	Holland & Hart (corporate, IP); Miller Nash (corporate, labor & employment, litigation); Seyfarth Shaw (corporate, labor & employment, litigation)
Dunn Industries, Inc. (146); <i>Kansas City, MO</i> Construction services; jedunn.com	Casey Halsey, senior VP and GC	Blackwell Sanders Peper Martin (corporate, IP); Shughart Thomson & Kilroy (litigation)
Young's Market Company, LLC (154); <i>Orange, CA</i> Beverages (alcoholic); youngsmkt.com	Donald Robbins, executive VP and GC	Gibson, Dunn & Crutcher (corporate, IP, litigation); Korshak, Kracoff, Kong & Sugano (labor & employment)
BE&K, Inc. (155); <i>Birmingham</i> Construction services; bek.com	G. Edward Cassady III, VP, GC, and secretary	Bradley Arant Rose & White (corporate, IP, labor & employment, litigation)

Company (Forbes rank)	Top Legal Executive	Primary Outside Counsel
Towers Perrin (156); <i>Stamford, CT</i> Business services; towers.com	Kevin Young, GC and secretary	Baker & McKenzie (corporate, international, IP, labor & employment, litigation); Jeffer, Mangels, Butler & Marmaro (labor & employment, litigation); King & Spalding (corporate, IP, litigation); Milbank, Tweed, Hadley & McCloy (corporate); Proskauer Rose (corporate, labor & employment);
Heico Companies LLC (165); <i>Chicago</i> Miscellaneous fabricated products	None	McDermott, Will & Emery (corporate, ERISA, IP, real estate, and tax); Sperling & Slater (litigation)
Metaldyne Corporation (167); <i>Plymouth, MI</i> Auto & truck parts; metaldyne.com	R. Jeffrey Pollock, GC	Cahill Gordon & Reindel (corporate); Dykema Gossett (litigation); Kell & Lynch (litigation); McDonald, Hopkins, Burke & Haber (IP, labor & employment, litigation)
American Builders & Contractors Supply Co., Inc. (171); <i>Beloit, WI</i> Construction supplies & fixtures; abc-supply.com	None	Krukowski & Costello (labor & employment); Leo & Brooks (corporate, IP, litigation); Kirkland & Ellis (securities)
Borden Chemical, Inc. (174); <i>Columbus</i> Chemical manufacturing; bordenchem.com	William Stoll, Jr., executive VP and GC	Hancock Rothert & Bunshoft (litigation); Lemle & Kelleher (litigation); Sidley Austin Brown & Wood (environmental, litigation); Simpson Thacher & Bartlett (corporate); Vorys, Sater, Seymour and Pease (corporate, environmental)
Life Care Centers of America (179); <i>Cleveland, TN</i> Health care facilities; lcca.com	Richard McAfee, GC	Baker, Donelson, Bearman, Caldwell & Berkowitz (corporate, IP, labor & employment, litigation); Proskauer Rose (health care), Reed Smith (health care), Rogers & Hardin (litigation)
Ritz Camera Centers, Inc. (180); <i>Beltville, MD</i> Retail (specialty nonapparel); ritzcamera.com	Stephen LaMastra, GC and senior VP—corporate strategy	Alston & Bird (IP); Fisher & Phillips (labor & employment); King & Spalding (corporate, labor & employment); Saul Ewing (corporate, labor & employment; litigation); Thomas & Libowitz (corporate, labor & employment; litigation)
Sierra Pacific Industries (182); <i>Anderson, CA</i> Forestry & wood products; spi-ind.com	None	Downey Brand (environmental, labor & employment, litigation, products liability); Dun & Martinek (corporate); Lanahan & Reiley (environmental, insurance, litigation); Morrison & Foerster (corporate, electrical cogeneration contracts, finance, litigation); Perkins Coie (environmental, litigation)
International Management Group (189); <i>Cleveland</i> Advertising; imgworld.com	Peter Carfagna, senior staff VP, chief legal officer, and GC	Jones Day (corporate); Tucker Ellis & West (employee benefits, real estate, tax)
Domino's, Inc. (191); <i>Ann Arbor, MI</i> Restaurants; dominos.com	Elisa Garcia, executive VP, GC, and secretary	Brooks & Kushman (IP); Miller, Canfield, Paddock and Stone (corporate); Ropes & Gray (securities)
Medline Industries, Inc. (194); <i>Mundelein, IL</i> Medical equipment & supplies; medline.com	Alex Liberman, GC	Jenkins & Gilchrist (corporate, IP, litigation); Jenner & Block (litigation); Pattishall, McAuliffe, Newbury, Hilliard & Geraldson (IP); Sidley Austin Brown & Wood (corporate, creditors' rights)
Taylor Corporation (197); <i>North Mankato, MN</i> Printing services	Gregory Jackson, VP and GC	Gray, Plant, Mooy, Mooty & Bennett (IP, litigation); Leonard, Street and Deinard (corporate, labor & employment, litigation); Merchant & Gould (IP, litigation)
W.L. Gore & Associates, Inc. (199); <i>Newark, DE</i> Textiles (nonapparel); gore.com	Iain Campbell, attorney	Faegre & Benson (labor & employment); Morgan & Finnegan (IP, litigation); Osborn Maledon (corporate); Wolf, Block, Schorr and Solis-Cohen (environmental)
TIC Holdings, Inc. (215); <i>Steamboat Springs, CO</i> Construction services; tic-inc.com	Colin Reid, VP, GC, and secretary	Littler Mendelson (labor & employment); Otten, Johnson, Robinson, Neff & Ragonetti (corporate); Winston & Strawn (construction law, litigation)
American Tire Distributors, Inc. (219); <i>Huntersville, NC</i> Auto & truck parts; americantiredistributors.com	J. Michael Gaither, executive VP and GC	Alston & Bird (IP, litigation); Covington & Burling (corporate); Gibson, Dunn & Crutcher (labor & employment); Jackson & Campbell (real estate); Jackson Lewis (litigation)
L.L. Bean, Inc. (221); <i>Freeport, ME</i> Retail (apparel); llbean.com	None	BRANN & ISAACSON (corporate, IP, labor & employment, litigation)
Arctic Slope Regional Corporation (232); <i>Anchorage</i> Conglomerates; asrc.com	Alma Upicksoun, VP	DeLisio Moran Geraghty & Zobel (litigation); Fulbright & Jaworski (litigation, oil & gas); Owens & Turner (labor & employment); Steven Seward (corporate); Song Mondress (employee benefits, ERISA)
Delco Remy International, Inc. (237); <i>Anderson, IN</i> Auto & truck parts; delcoremy.com	None	Dechert (corporate, IP, labor & employment, litigation); Ice Miller (corporate, IP, labor & employment, litigation); Squire, Sanders & Dempsey (corporate, litigation)
SSA Marine, Inc. (239); <i>Seattle</i> Water transportation; ssamarine.com	Kyle Lukins, VP and GC	Dorsey & Whitney (corporate, IP, litigation); Kirkland & Ellis (litigation); Ryan, Swanson & Cleveland (labor & employment)
JD Heiskell & Co. (241); <i>Tulare, CA</i> Crops; heiskell.com	None	Blackwell Sanders Peper Martin (corporate); Lang, Richert & Patch (bankruptcy); Littler Mendelson (labor & employment)
McCarthy Building Companies, Inc. (242); <i>St. Louis</i> Construction services; mccarthy.com	James Staskiel, senior VP and GC	Foley & Lardner (construction law); Hughes & Luce (corporate); Lax & Stevens (construction law); McManus, Schor, Asmar & Darden (construction law, government contracts); Snell & Wilmer (construction law)
Carpenter Co. (243); <i>Richmond</i> Chemicals—plastics & rubber; carpenter.com	Herbert Claiborne III, GC and secretary	McGuireWoods (corporate, environmental, labor & employment, litigation); Smith, Gambrell & Russell (IP)
The Yates Companies, Inc. (247); <i>Philadelphia, MS</i> Construction services; wgyates.com	Kenny Bush, VP and GC	The Kullman Firm (labor & employment); McGlinchey Stafford (corporate); Ott & Purdy (contracts arbitration)
ClubCorp, Inc. (248); <i>Dallas</i> Recreational activities; clubcorp.com	Thomas Henslee, executive VP and GC	Addison Law Firm (acquisitions, liquor licensing); Jones Day (labor & employment); Munsch Hardt Kopf & Harr (corporate, litigation); Trattner & Associates (IP)
Agrilink Foods ¹ (251); <i>Rochester, NY</i> Food processing; birdseyefoods.com	Elizabeth Robinson, GC	Harris Beach (corporate, financing, IP, labor & employment, litigation, mergers & acquisitions, securities); Harter, Secrest & Emery (IP); Kirkland & Ellis (financing, mergers & acquisitions)

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